

BOARD OF DIRECTORS' MEETING

Based on the Company's Articles of Association, Telkom's Board of Directors has a stipulation to hold an internal meeting once a month, but may hold other meetings at any time. Meanwhile, joint meetings between the Board of Directors and the Board of Commissioners are held at least 1 time in 4 months.

In meeting, a quorum is reached when more than half of the members of the Board of Directors are present or legally represented at the meeting. Each member of the Board of Directors who is present or legally represented has one vote. The decision making mechanism at the Board of Directors meeting is based on deliberation to reach consensus. If consensus is not reached, then decision making will be carried out based on the majority vote of the members of the Board of Directors who are present.

In 2021, Telkom Board of Directors has held 61 meetings. The following table explains the frequency of attendance of the Board of Directors' meetings during the 2021 reporting period.

				Boar	d of Direc	ctors' Att	endance a	nd Ager	nda at Inte	ernal Mee	tings	
No.	Date						Meeting's	s Agenda	a			
	January 5, 2021	1.		Report of O	perational I	Performan	ce & Revenu	e of W5 De	ecember 20)20		
		2.		Highlight R Format	eport of Co	nsolidated	Performanc	e Achiever	ment 2020	CFU/FU and	d 2021 Radir	Report
		3.		Report of Li	mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
	January 12, 2021	1.		Report of O	perational l	Performan	ce & Revenu	e YtD Dec	ember 2020	Outlook)		
		2.		Report of 20	021 Corpora	te Theme's	Logo					
		3.		Kick Off of C	COVID-19 Va	ccine Task	Force of Tel	komGroup				
		4.		Report of In	diHome W	iFi Improve	ement					
		5.		Report of Li	mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List		\vee	√	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
	January 19, 2021	1.		Report of O	perational (Performan	ce & Revenu	e of W2				
		2.		Report of Li	mited Ager	nda						
		3.		Report of Li	mited Ager	nda						
		4.		Report of Li	mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List		\vee	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
	January 26, 2021	1.		Report of O	perational I	Performan	ce & Revenu	e YtD Dec	ember 2020	Closing) a	and W3 Janı	uary 202
		2.		Report of Li	mited Ager	nda						
		3.		Report of Li	mited Ager	nda						
		4.		Report of Li	mited Ager	nda						
		5.		Report of Li	mited Ager	nda						
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
			$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
	January 27, 2021	1.		RAGAB Material Update YtD Desember 2020								
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
	February 2, 2021	1.		Report of Li	mited Ager	nda						
		2.		Report of O	perational I	Performan	ce & Revenu	e of W4 Ja	nuary 2021			
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List		√	√		√	√	√		√	√	N/A



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No.	Date						Meeting's	Agenda				
7.	February 9, 2021	1.		Report of O	perational I	Performan	ce & Revenu	e YtD Janu	ary 2021 (O	utlook)		
		2.		Report of Li	mited Ager	nda						
		3.		Report of Li	mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW
	List		$\sqrt{}$	√	√	√	√		√		√	N/A
	February 16, 2021	1.		Report of O Program Pr			ce & Revenu	e of W2 Fe	bruary 2021	(additional	Update SI	Priority
		2.		Report of Pr 113 BT	reparednes	s Task Forc	e of TIK Ever	nt PON XX	Papua 2021	and Task F	orce Satellit	te Laun
		3.		Report of Li	mited Ager	nda						
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW
	LIST		$\sqrt{}$	√	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
	February 22, 2021	1.		RAGAB Mat	erial Updat	e YtD Janu	ıary 2021					
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW
	FISC		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	-	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
Э.	February 23,	1.		Report of Li	mited Ager	nda						
	2021	2.		Report of O Outcome) a			ce & Revenu	e YtD Janu	ıary (Closinç	g) (addition	al SI Metrik	
		3.		Report of Li	mited Ager	nda						
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW
	LIST		$\sqrt{}$	√	$\sqrt{}$	$\sqrt{}$	-	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
	March 2, 2021	1.		Report of O	perational I	Performan	ce & Revenu	e of W4 Fe	bruary 2021			
		2.		Report of Li	mited Ager	nda						
	Attornalous											
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW
	Attendance List	_	RA √	√	$\sqrt{}$	√	√	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		N/A
<u>)</u> .		1.		√	√ perational I	√ Performan	√ ce, Revenue	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		N/A
2.	List			√ Report of O (Outlook)	√ perational I	√ Performano D-19 Platfo	√ ce, Revenue	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		N/A
2.	List	2.		√ Report of O (Outlook) Report relat	√ perational I ted to COVI mited Ager	√ Performano D-19 Platfo	√ ce, Revenue	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		N/A
2.	List	2.		√ Report of O (Outlook) Report relat Report of Li	√ perational I ted to COVI mited Ager mited Ager	√ Performano D-19 Platfo nda nda	√ ce, Revenue	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		N/A
2.	List	2. 3. 4.		Report of O (Outlook) Report relat Report of Li	ved to COVI mited Ager mited Ager	√ Performano D-19 Platfo nda nda	√ ce, Revenue	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		N/A
2.	List March 9, 2021 Attendance	2. 3. 4. 5.		V Report of O (Outlook) Report relat Report of Li Report of Li Report of Li	ved to COVI mited Ager mited Ager	√ Performano D-19 Platfo nda nda	√ ce, Revenue	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		N/ <i>A</i>
2	List March 9, 2021	2. 3. 4. 5.	√	Report of O (Outlook) Report relat Report of Li Report of Li Report of Li	√ perational I ted to COVI mited Ager mited Ager mited Ager mited Ager	√ Performano D-19 Platfo nda nda nda	√ ce, Revenue rm	√ & Progress	√ SSI Action E	√ Based YtD F	√ ebruary 202	N/#
	List March 9, 2021 Attendance	2. 3. 4. 5.	√ RA	Report of O (Outlook) Report relat Report of Li	perational I red to COVI mited Ager mited Ager mited Ager mited Ager Mited Ager AW ⁽¹⁾	V Performand D-19 Platfo nda nda nda nda HS®	√ ce, Revenue rm	√ & Progress EW	√ S SI Action E HW [®] √	√ Based YtD F	√ ebruary 202 BSW ⁽ⁱ⁾	N/A
	List March 9, 2021 Attendance List	2. 3. 4. 5.	√ RA	Report of O (Outlook) Report relat Report of Li	perational I ted to COVI mited Ager mited Ager mited Ager mited Ager Awn v perational I	Performance D-19 Platformance anda anda HS(1) V Performance	√ ce, Revenue rm FMV ⁽¹⁾ √	√ & Progress EW	√ S SI Action E HW [®] √	√ Based YtD F	√ ebruary 202 BSW ⁽ⁱ⁾	N/A
	List March 9, 2021 Attendance List	2. 3. 4. 5. 6.	√ RA	Report of O (Outlook) Report relat Report of Li Report of O	perational I ted to COVI mited Ager mited Ager mited Ager mited Ager Awn v perational I	Performance D-19 Platformance anda anda HS(1) V Performance	√ ce, Revenue rm FMV ⁽¹⁾ √	√ & Progress EW	√ S SI Action E HW [®] √	√ Based YtD F	√ ebruary 202 BSW ⁽ⁱ⁾	N/A 21 BW N/A
	Attendance List March 16, 2021	2. 3. 4. 5. 6.	RA V	Report of O (Outlook) Report relat Report of Li DR® V Report of O Report of Li	perational I ted to COVI mited Ager mited Ager mited Ager Awn v perational I mited Ager Awn	√ Performano D-19 Platfo nda nda nda HS ⁽¹⁾ √ Performano nda HS ⁽¹⁾	√ ce, Revenue rm FMV ⁽¹⁾ √ ce & Revenue	V & Progress & Progress EW V e W2 Marc	\(\sqrt{\text{V}} \) S SI Action E HW ⁽¹⁾ √ h 2021 HW ⁽¹⁾	√ Based YtD F MFR ⁽¹⁾ ✓	SSW ⁽ⁱ⁾ →	N/A BW N/A
3.	Attendance List March 16, 2021 Attendance List	2. 3. 4. 5. 6. 1. 2.	RA V	V Report of O (Outlook) Report relat Report of Li DR® ✓ Report of O Report of Li	perational I med to COVI mited Ager mited Ager mited Ager Awn v perational I mited Ager Awn v	V Performance D-19 Platfo nda nda nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ √	√ ce, Revenue rm FMV ⁽¹⁾ √ ce & Revenue	V & Progress & Progress EW √ EW	\(\square \text{SI Action E} \) HW ⁽⁰⁾ √ h 2021 HW ⁽⁰⁾	√ Based YtD F MFR ⁽¹⁾ √	BSW ⁽¹⁾ BSW ⁽¹⁾ V	N/A BW N/A
3.	Attendance List March 9, 2021 Attendance List March 16, 2021	2. 3. 4. 5. 6. 1. 2. 1.	RA V	Report of O (Outlook) Report relat Report of Li DR ⁽¹⁾ V Report of O Report of O Report of O	perational I mited Ager mited Ager mited Ager Mited Ager Awn perational I mited Ager Awn perational I perational I	Performance D-19 Platformance nda HS ⁽¹⁾ V Performance nda HS ⁽²⁾ V Performance	√ ce, Revenue rm FMV ⁽¹⁾ √ ce & Revenue	V & Progress & Progress EW √ EW	\(\square \text{SI Action E} \) HW ⁽⁰⁾ √ h 2021 HW ⁽⁰⁾	√ Based YtD F MFR ⁽¹⁾ √	BSW ⁽¹⁾ BSW ⁽¹⁾ V	N/A BW N/A
3.	Attendance List March 16, 2021 Attendance List	2. 3. 4. 5. 6. 1. 2. 2.	RA V	Report of O (Outlook) Report relate Report of Line Report of O Report of Line Report of O Report of O Report of O Report of Line Report of O Report of Line Report of O Report of Line Report of O (Note 1)	perational I mited Ager mited Ager mited Ager mited Ager mited Ager Awn perational I mited Ager Awn perational I mited Ager	Performance D-19 Platformance nda nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ V Performance nda	√ ce, Revenue rm FMV ⁽¹⁾ √ ce & Revenue	V & Progress & Progress EW √ EW	\(\square \text{SI Action E} \) HW ⁽⁰⁾ √ h 2021 HW ⁽⁰⁾	√ Based YtD F MFR ⁽¹⁾ √	BSW ⁽¹⁾ BSW ⁽¹⁾ V	N/A BW N/A
3.	Attendance List March 16, 2021 Attendance List March 23, 2021	2. 3. 4. 5. 6. 1. 2. 1.	\(\sqrt{RA} \sqrt{} \tag{RA} \sqrt{} \	Report of O (Outlook) Report relat Report of Li Report of O Report of Li DR® V Report of O Report of O Report of O Report of O Report of Li Report of O	perational I mited Ager mited Ager mited Ager mited Ager mited Ager Awn v perational I mited Ager Awn v perational I mited Ager	Performance Note: The properties of the propert	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ Ce & Revenue	EW √ e W2 Marc EW √ e YtD Febr	HW [®] √ h 2021 HW [®] √ uary (Closir	√ Based YtD F MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ ng) and W3	SSW [®] BSW [®] √ March 2021	N/A
3.	Attendance List March 16, 2021 Attendance List	2. 3. 4. 5. 6. 1. 2. 2.	\(\sqrt{RA} \\ \sqrt{\} \\ RA \\ \sqrt{\} \\ RA \\ \RA \	Report of O (Outlook) Report relat Report of Li DR ⁽¹⁾ V Report of O Report of C Report of Li DR ⁽¹⁾ Report of Li DR ⁽¹⁾ Report of O Report of Li Report of Li	perational I med to COVI mited Ager	Performance D-19 Platformance nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ HS ⁽¹⁾ N Performance nda HS ⁽¹⁾ HS ⁽¹⁾ HS ⁽¹⁾ HS ⁽¹⁾	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ Ce & Revenue	V & Progress & Progress EW √ e W2 Marc EW V e YtD Febr	HW ⁽¹⁾ HW ⁽¹⁾ V h 2021 HW ⁽¹⁾ V uary (Closir	√ Based YtD F MFR ⁽¹⁾ √ MGP and W3	BSW ⁽ⁱ⁾ V March 2021	BWINA BWINA BWINA
	Attendance List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List	2. 3. 4. 5. 6. 1. 2. 3.	\(\sqrt{RA} \sqrt{} \tag{RA} \sqrt{} \	Report of O (Outlook) Report relat Report of Li DR ⁽¹⁾ V Report of O Report of O Report of Li Report of O Report of O	perational I sed to COVI mited Ager mited Ager mited Ager Mited Ager Awn perational I mited Ager Awn perational I mited Ager Awn v	Performance D-19 Platformance nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ V	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ Ce & Revenue	EW √ e W2 Marc EW √ e YtD Febr	HW [®] √ h 2021 HW [®] √ uary (Closir	√ Based YtD F MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ ng) and W3	SSW [®] BSW [®] √ March 2021	BWINA BWINA BWINA
3.	Attendance List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021	2. 3. 4. 5. 6. 1. 2. 3. 1. 1.	\(\sqrt{RA} \\ \sqrt{\} \\ RA \\ \sqrt{\} \\ RA \\ \RA \	Report of O (Outlook) Report relat Report of Li Report of O Report of Li Report of Li DR ⁽¹⁾ V Report of O Report of Li Report of Li Report of A Report of Li	perational I ted to COVI mited Ager mited Ager mited Ager Mited Ager Awn v perational I mited Ager Awn v perational I mited Ager Awn v perational I mited Ager Awn v perational I mited Ager Awn v perational I mited Ager Awn v derial Updat	Performance HS ⁽¹⁾ Performance HS ⁽¹⁾ Performance HS ⁽¹⁾ V	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ V Ce & Revenue FMV ⁽¹⁾ V Ce & Revenue	V & Progress & Progress EW √ e W2 Marc EW V e YtD Febr	HW ⁽¹⁾ HW ⁽¹⁾ V h 2021 HW ⁽¹⁾ V uary (Closir	√ Based YtD F MFR ⁽¹⁾ √ MGP and W3	BSW ⁽ⁱ⁾ V March 2021	BW ¹ N/A
3.	Attendance List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021	2. 3. 4. 5. 6. 1. 2. 3.	V	Report of O (Outlook) Report relat Report of Li Report of O Report of O Report of Li Report of O Report of Li Report of Li Report of O Report of Li	perational I mited Ager mited Ager mited Ager mited Ager mited Ager Awn perational I mited Ager authorized Ager Awn v perational I mited Ager authorized Ager Awn v perational I mited Ager mited Ager authorized Ager Awn v perial Updat	Performance D-19 Platformance nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ N Performance N	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ V Ce & Revenue FMV ⁽¹⁾ V uary 2021 posal	EW √ e W2 Marc EW √ e YtD Febr	HW ⁽ⁿ⁾ V HW ⁽ⁿ⁾ V Uary (Closin	V Based YtD F MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ ng) and W3	BSW ⁽¹⁾ BSW ⁽¹⁾ ✓ March 2021 BSW ⁽¹⁾ ✓	N/A BW' N/A BW' N/A
3.	Attendance List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List	2. 3. 4. 5. 6. 1. 2. 3. 1. 1.	V	Report of O (Outlook) Report relat Report of Li DR ⁽¹⁾ V Report of O Report of Li DR ⁽²⁾ V Report of Li Report of O Report of Li Report of C Report of Li Report of Li Report of Li Report of Li DR ⁽³⁾ V RAGAB Mat Report of 20 DR ⁽³⁾	perational I mited Ager mited Ager mited Ager mited Ager Month perational I mited Ager Awn perational I mited Ager Awn perational I mited Ager mited Ager Month perational I mited Age	Performance D-19 Platformance nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ N Performance N	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ V Ce & Revenue FMV ⁽¹⁾ V uary 2021 posal FMV ⁽¹⁾	EW V e W2 Marc EW V e YtD Febr	HW ⁽¹⁾ HW ⁽¹⁾ HW ⁽¹⁾ HW ⁽¹⁾ HW ⁽¹⁾	MFR ^(I) MFR ^(I) √ MFR ^(I) MFR ^(I) MFR ^(I) MFR ^(I)	BSW ⁽¹⁾ BSW ⁽¹⁾ March 2021 BSW ⁽¹⁾ V	BW N/A BW N/A BW
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3 .	Attendance List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021	2. 3. 4. 5. 6. 1. 2. 3. 1. 2. 1. 1. 2. 1. 1. 1. 2. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	V	Report of O (Outlook) Report relat Report of Li Report of O Report of Li Report of O Report of Li Report of O Report of Li Report of O	perational I mited Ager mited Ager mited Ager mited Ager mited Ager Awn perational I mited Ager Awn v perational I possible Ager Awn v perational I possible Ager Awn v perational I possible Ager Awn v perational I	Performance HS ⁽¹⁾ Performance	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ V Ce & Revenue FMV ⁽¹⁾ V uary 2021 posal FMV ⁽¹⁾	EW V e W2 Marc EW V e YtD Febr	HW ⁽¹⁾ V HW ⁽¹⁾ V HW ⁽¹⁾ V HW ⁽¹⁾ V	MFR ^(I) MFR ^(I) √ MFR ^(I) MFR ^(I) MFR ^(I) MFR ^(I)	BSW ⁽¹⁾ BSW ⁽¹⁾ March 2021 BSW ⁽¹⁾ V	N/A BW N/A BW N/A
4.	Attendance List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021 Attendance List	2. 3. 4. 5. 6. 1. 2. 3. 1. 2. 2. 1. 2. 2.	V	Report of O (Outlook) Report of Li Report of O Report of Li Report of O Report of O Report of O	perational I mited Ager mited Ager mited Ager mited Ager mited Ager Aw ⁽¹⁾ perational I mited Ager Aw ⁽¹⁾ v perational I	Performance HS ⁽¹⁾ Performance HS ⁽¹⁾ Performance HS ⁽¹⁾ Performance HS ⁽¹⁾ V	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ V Ce & Revenue FMV ⁽¹⁾ V uary 2021 posal FMV ⁽¹⁾ V	EW V e W2 Marc EW V e YtD Febr	HW ⁽¹⁾ V HW ⁽¹⁾ V HW ⁽¹⁾ V HW ⁽¹⁾ V	MFR ^(I) MFR ^(I) √ MFR ^(I) MFR ^(I) MFR ^(I) MFR ^(I)	BSW ⁽¹⁾ BSW ⁽¹⁾ March 2021 BSW ⁽¹⁾ V	N/A
3 .	Attendance List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021 Attendance List March 30, 2021	2. 3. 4. 5. 6. 1. 2. 3. 1. 2. 1. 1. 2. 1. 1. 1. 2. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	V	Report of O (Outlook) Report relat Report of Li Report of Li Report of Li Report of Li Report of Ci Report of Ci Report of Ci Report of Ci Report of Li DR® V Report of O Report of Li Report of Li Report of Ci Report of Li Report of Ci Report of O Report of IP Report of Li	perational I mited Ager	Performance D-19 Platformance nda HS ⁽¹⁾ V Performance nda HS ⁽¹⁾ N Performance nda	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ V Ce & Revenue FMV ⁽¹⁾ V uary 2021 posal FMV ⁽¹⁾ V ce & Revenue	EW V e W2 Marc EW V e YtD Febr	HW [®] V th 2021 HW [®] V uary (Closin HW [®] V arch 2021	MFR ⁽¹⁾ MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ MFR ⁽¹⁾ √	BSW ⁽¹⁾ Warch 2021 BSW ⁽¹⁾ BSW ⁽¹⁾ Warch 2021	N/A
 3. 4. 6. 	Attendance List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021 Attendance List	2. 3. 4. 5. 6. 1. 2. 3. 1. 2. 2. 1. 2. 2.	V	Report of O (Outlook) Report of Li Report of O Report of Li Report of O Report of O Report of O	perational I mited Ager mited Ager mited Ager mited Ager mited Ager Aw ⁽¹⁾ perational I mited Ager Aw ⁽¹⁾ v perational I	Performance HS ⁽¹⁾ Performance HS ⁽¹⁾ Performance HS ⁽¹⁾ Performance HS ⁽¹⁾ V	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ V Ce & Revenue FMV ⁽¹⁾ V uary 2021 posal FMV ⁽¹⁾ V	EW V e W2 Marc EW V e YtD Febr	HW ⁽¹⁾ V HW ⁽¹⁾ V HW ⁽¹⁾ V HW ⁽¹⁾ V	MFR ^(I) MFR ^(I) √ MFR ^(I) MFR ^(I) MFR ^(I) MFR ^(I)	BSW ⁽¹⁾ BSW ⁽¹⁾ March 2021 BSW ⁽¹⁾ V	BW ⁰



				Boai	d of Direc	ctors' Att	endance a	and Ager	ida at Inte	ernal Mee	tıngs	
No.	Date						Meeting's	s Agenda	,			
17.	April 6, 2021	1.	F	Report of O	perational I	Performan	ce, Revenue	& Progress	s SI Action E	Based YtD N	 1arch 2021 (Outlook)
		2.	F	Report of Ja	akX: QuickW	/in IndiHor	ne Progress					
		3.	F	Report of Li	mited Ager	nda						
		4.	F	Report of Li	mited Ager	nda						
		5.	F	Report of Li	mited Ager	nda						
		6.	F	Report of Li	mited Ager	nda						
	Attendance	-	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		√	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
18.	April 13, 2021	1.	F	Report of O	perational I	Performan	ce & Revenu	e W1 April	2021			
		2.	F	Report of Li	mited Ager	nda						
		3.	F	Report of Li	mited Ager	nda						
		4.	F	Report of Li	mited Ager	nda						
	Attendance	F	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
19.	April 19, 2021	1.	F	Report of C	ompany Pe	rformance	YtD March 2	2021				
		2.	F	RAGAB Mat	erial Updat	e YtD Marc	ch 2021					
	Attendance	F	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List			√	-	√	$\sqrt{}$	\checkmark	$\sqrt{}$	\checkmark	√	N/A
20.	April 20, 2021	1.	F	Report of O	perational I	Performan	ce & Revenu	e YtD Marc	ch (Closing)	and W2 Ap	oril 2021	
		2.	F	Report of Li	mited Ager	nda						
	Attendance	F	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		√		√	√	√	√	√	√		N/A
21.	April 26, 2021	1.	F	RAGAB Mat	erial Updat	e YtD Mare	et 2021					
		2.	F	Report of P	eraturan Da	ana Pensiu	n (PDP) Dap	en				
		3.	F	Report of Ir	itegrated Ai	udit of 2020) Financial Y	/ear				
	Attendance	F	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List				\checkmark	\checkmark	$\sqrt{}$	\checkmark	$\sqrt{}$	\checkmark	√	N/A
22.	April 28, 2021	1.	S	Submission Performand	of Commu ce to Stakeh	nication (N older	lews Release	e) regardin	g Achieven	nent of FY 2	020 Financ	ial
		2.	F	Report of A	GMS Progre	ess and Ani	nual Report	of 2020 Fir	nancial Year			
		3.	F	Report of G	iving THR fo	or Retirees						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	-	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
23.	May 4, 2021	1.	F	Report of O	perational l	Performan	ce & Revenu	e of W4 Ap	oril 2021			
		2.	F	Report of Li	mited Ager	nda						
		3.	F	Report of Li	mited Ager	nda						
		4.	F	Report of Li	mited Ager	nda						
		5.	F	Report of Li	mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
24.	May 5, 2021	1.	F	resentatio	n of Mitrate	I IPO Prop	osal for Follo	w up Fina	l Approval			
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		$\sqrt{}$	√	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A
25.	May 10, 2021	1.	F	Report of Li	mited Ager	nda						
	2. Report of Operational Performance, Revenue & Progress SI Action Based YtD April 2021 (Ou										utlook)	
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List											



				Boar	d of Dire	ctors' Att	endance a	nd Agen	da at Inte	ernal Mee	tings				
No.	Date						Meeting's	. Agenda	a						
26.	May 18, 2021	1.		Report of O	perational I	Performan	ce & Revenu	e of W2 Ma	ay 2021						
		2.		Report of FI	J DB: Expo:	sure of NPS	6 Consumer								
		3.		Report of Li	mited Ager	nda									
		4.		Report of Li	mited Ager	nda									
		5.		Report of Li	mited Ager	nda									
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
	List		V	√	√	√	√	√	√	√	√	N/A			
27.	May 20, 2021	1.		Report of M	anagemen		· · ·			· · · · · ·	· · · ·				
	,	2.			BOC Concern which reported regularly										
		3.		Follow up R Telkomsel	AGAB April	2021: Asse:	ssment rega	rding Rea	diness and	DigiCo B2C	Prospect in	1			
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
	List			√	√	√	√	√	√	√	√	N/A			
28.	May 25, 2021	1.		Report of Li	mited Ager	nda									
		2.		Report of O	perational I	Performan	ce & Revenu	e YtD Apri	l (Closing) a	nd W3 May	2021				
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
	List			√	√	√	√	√		√	√	N/A			
29.	June 2, 2021	1.				· ·	ce & Revenu	•	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · ·	-			
	,	2.		Report of Li											
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
	Attendance List		√	N/A	√	√	√	√	√	3/	٦/	3/			
 30.	June 8, 2021	1.	V		v	v	ce, Revenue	· ·	- v	Based YtD N	v Лау 2021 (От	ıtlook)			
	04.10 0, 202.	2.		Report of Te				a	3 017 10 110 11 1	34554 115 1	10, 2021 (01	20.0011			
		3.		Report of Li	_		a r arra								
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
	List		√ V	N/A	√ √			√	√						
31.	June 15, 2021	1.	V		· · · · · · · · · · · · · · · · · · ·	•	ce & Revenu	•	· · · · · · · · · · · · · · · · · · ·	V	V	V			
	34116 13, 2021	2.					Preparation		110 2021						
		3.		Report of Li		-	Freparation	ı							
		4.		Report of Li	_										
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
	List	_	\(\sigma\)	N/A	√ √	√ √	√ √		√ √	√ V		√			
32.	June 22, 2021	1.	V	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	•	ce & Revenu	•		· · · · · · · · · · · · · · · · · · ·		V			
) <u>_</u> .	June 22, 2021	ı. 2.		Report of Li			LE A REVEIIU	e ito ividy	(CIUSITIY) al	ia vvz Julie	5 ZUZ I				
		Z. 3.		Report of Li											
		5. 4.		Report of Li	_										
		4. 5.		Report of Li	_										
					_										
	Attondance	6.	D.4	Report of Li			FMV ⁽¹⁾	EVA	LINA/(I)	MFR ⁽¹⁾	DC\4/(!)	D14/21			
	Attendance List	_	RA /	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾		EW	HW ⁽¹⁾		BSW ⁽¹⁾	BW ⁽²⁾			
77	June 20, 2023	7	√	N/A	√ mitad Agar	√ odo	√	√	√		√	√			
33.	June 29, 2021	1.		Report of Li	_		Augustal Astin	itu / Drama:	tion						
		2.					Award Activ	-							
		3.	D.:				ce & Revenu					D 2 2 4/21			
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
7 /			√	N/A	√ 	√ 		√	√		√	√			
34.	June 30, 2021	1.		Report of Sa											
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
			$\sqrt{}$	N/A	\checkmark	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	\checkmark	$\sqrt{}$	$\sqrt{}$			



No.	Board of Directors' Attendance and Agenda at Internal Meetings										ungs	
	Date						Meeting's	s Agenda				
35.	July 6, 2021	1.		Report of O	perational F	Performan	ce, Revenue	& SI Progra	am Action E	Based YtD J	une 2021 (C	utlook)
		2.		Sharing McI	Kinsey: Out _l	performing	g in a Post-C	OVID Worl	d			
		3.		Report of Li	mited Ager	ıda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List			N/A	√	√	√	√	√	√	√	
36.	July 13, 2021	1.		Report of Li	mited Ager	ıda						
		2.		Report of O	perational F	Performan	ce & Revenu	e of W1 Jul	y 2021			
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List		$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
37.	July 21, 2021	1.		Report of O	perational F	Performan	ce & Revenu	e of W2 Ju	ly 2021			
		2.		Report of Te	elkomGroup	's Vaccina	tion Update					
		3.		Report of Li	mited Ager	ıda						
		4.		Report of Li	mited Ager	ıda						
		5.		Report of Li	mited Ager	ıda						
		6.		Report of Li	mited Ager	ıda						
		7.		Report of Li	_							
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW
	List		√	N/A	\ \	√	√		√	√	٦/	
 38.	July 27, 2021	1.		Report of O	perational F	•	•	•	· ·	•	· 2021	v
		2.		Report of DI					(
		3										
		3.		Report of Pr	ogress Cyb	er Security	TelkomGro	nb	or Doth No	u Digital D	unim nonna am	. al
		3. 4.			rogress Cyb McKinsey "[er Security	TelkomGro	nb	or Both Nev	w Digital Bu	usinesses ar	nd
				Report of Pr	ogress Cyb McKinsey "[e Business"	er Security Data and A	TelkomGro	nb	or Both Nev	w Digital Bu	usinesses ar	nd
	Attendance	4. 5.	RA	Report of Pr 2 nd Sharing Existing Cor	ogress Cyb McKinsey "[e Business"	er Security Data and A	TelkomGro	nb	or Both Nev HW ⁽¹⁾	w Digital Bu MFR ⁽¹⁾	usinesses an	
	Attendance List	4. 5.	RA √	Report of Pr 2 nd Sharing I Existing Cor Report of Li	rogress Cyb McKinsey "[e Business" mited Ager	er Security Data and A Ida	rTelkomGroi knalytics as a	up n Unlock f				
39.		4. 5.		Report of Pr 2 nd Sharing I Existing Cor Report of Lin	rogress Cyb McKinsey "[e Business" mited Ager AW (1)	er Security Data and A Ida HS ⁽¹⁾	r TelkomGroi knalytics as a FMV ⁽¹⁾ √	n Unlock f EW	HW ⁽¹⁾ √	MFR ⁽¹⁾ √	BSW ⁽¹⁾ √	BW ^{(z}
39.	List	4. 5.		Report of Pr 2 nd Sharing Existing Cor Report of Lin DR ⁽¹⁾ N/A	rogress Cyb McKinsey "[e Business" mited Ager AW ⁽¹⁾	er Security Data and A Ida HS ⁽¹⁾ Verforman	rTelkomGroundstran	n Unlock f EW √ &SI Progra	HW ⁽¹⁾ √ am Action E	MFR ⁽¹⁾ √ Based YtD J	BSW ⁽¹⁾ √	BW ^{(z}
39.	List	4. 5.		Report of Pr 2nd Sharing I Existing Cor Report of Lin DR(1) N/A Report of Open Area of Open	mited Ager AW ⁽¹⁾ perational F J DB: Report	er Security Data and A Ida HS ⁽¹⁾ V Performander of DIC (E	rTelkomGroundstran	n Unlock f EW √ &SI Progra	HW ⁽¹⁾ √ am Action E	MFR ⁽¹⁾ √ Based YtD J	BSW ⁽¹⁾ √	BW ⁽⁾
39.	List	4. 5. 1. 2. 3.		Report of Pr 2nd Sharing Existing Cor Report of Lin DR(1) N/A Report of Operating Core Report of Floring Core Report of	mited Ager AW ⁽¹⁾ perational F J DB: Report	er Security Data and A Ida HS ⁽¹⁾ V Performander of DIC (E	rTelkomGroundstran	n Unlock f EW √ &SI Progra	HW ⁽¹⁾ √ am Action E	MFR ⁽¹⁾ √ Based YtD J	BSW ⁽¹⁾ √	BW ⁽² √ utlook)
39.	List August 10, 2021	4. 5. 1. 2. 3.	√	Report of Pr 2nd Sharing Existing Cor Report of Lin DR(1) N/A Report of Operating the second of Pt Report of Lin	ogress Cyb McKinsey "I e Business" mited Ager AW®	er Security Data and A Ida HS ⁽¹⁾ V Performance of DIC (E	TelkomGrou nalytics as a FMV [®] √ ce, Revenue Digital & Inno	EW & SI Progravation Cor	HW [®] √ am Action E nmittee) Ch	MFR ^(I) √ Based YtD J	BSW ⁽¹⁾ √ uly 2021 (Ou	BW ^{(t} √ utlook)
	August 10, 2021 Attendance List	4. 5. 1. 2. 3.	√ RA	Report of Pr 2nd Sharing I Existing Cor Report of Lin DR(1) N/A Report of Operation of Pt Report of Lin DR(1) N/A	mited Ager J DB: Repoi	er Security Data and A Ida HS ⁽¹⁾ V Derformane It of DIC (D Ida HS ⁽¹⁾ V	FMV ⁽¹⁾ ce, Revenue igital & Inno	EW & SI Progravation Cor	HW [®] √ am Action E nmittee) Ch	MFR ^(I) √ Based YtD J narter MFR ^(I)	BSW ⁽¹⁾ √ uly 2021 (Ou	BW ^{(t} √ utlook)
	August 10, 2021 Attendance	4. 5. 1. 2. 3.	√ RA	Report of Pr 2nd Sharing I Existing Cor Report of Lin DR(1) N/A Report of Operation of Pt Report of Lin DR(1) N/A Report of Lin N/A Report of Lin	mited Ager AW ⁽¹⁾ J DB: Repoi mited Ager AW ⁽¹⁾ J mited Ager AW ⁽¹⁾ J mited Ager	er Security Data and A Ida HS ⁽¹⁾ V Derformane It of DIC (E	FMV ⁽¹⁾ ce, Revenue pigital & Inno	EW V & SI Progra ovation Cor EW -	HW [®] √ am Action E nmittee) CF HW [®] √	MFR ^(I) √ Based YtD J narter MFR ^(I)	BSW ⁽¹⁾ √ uly 2021 (Ou	BW ⁽² √ utlook)
	August 10, 2021 Attendance List	1. 2. 3. 1. 2.	√ RA	Report of Pr 2nd Sharing Existing Cor Report of Lin DR(1) N/A Report of Or Report of Lin DR(2) N/A Report of Lin Report of Lin Report of Or Report of Cor Report of Or Report of Or Report of Or Report of Or	mited Ager AW ⁽¹⁾ J DB: Repor mited Ager AW ⁽¹⁾ whited Ager AW ⁽¹⁾ whited Ager perational F	er Security Data and A Ida HS ⁽¹⁾ V Performane t of DIC (Dida HS ⁽¹⁾ V Ida Performane	FMV ⁽¹⁾ Ce, Revenue Digital & Inno FMV ⁽¹⁾ V Ce & Revenue	EW V & SI Progra ovation Cor EW -	HW [®] √ am Action E nmittee) CF HW [®] √	MFR ^(I) √ Based YtD J narter MFR ^(I)	BSW ⁽¹⁾ √ uly 2021 (Ou	BW ^{(t} √ utlook)
	August 10, 2021 Attendance List	4. 5. 1. 2. 3. 1. 2. 3. 3.	√ RA	Report of Pr 2nd Sharing Existing Cor Report of Lin DR(1) N/A Report of Operation of Poly Report of Lin DR(1) N/A Report of Lin Report of Lin Report of Operation	ogress Cyb McKinsey "I e Business" mited Ager AW® V perational F J DB: Repor mited Ager AW® V mited Ager perational F eployment	er Security Data and A Ida HS ⁽¹⁾ V Performance of DIC (Dida HS ⁽¹⁾ V Ida Performance HDC Program	FMV ⁽¹⁾ Ce, Revenue Digital & Inno FMV ⁽¹⁾ V Ce & Revenue	EW V & SI Progra ovation Cor EW -	HW [®] √ am Action E nmittee) CF HW [®] √	MFR ^(I) √ Based YtD J narter MFR ^(I)	BSW ⁽¹⁾ √ uly 2021 (Ou	BW (introduction of the state
	August 10, 2021 Attendance List August 18, 2021	1. 2. 3. 1. 2. 3. 4.	RA V	Report of Pr 2nd Sharing Existing Cor Report of Lin DR** N/A Report of Cl Report of Lin DR** N/A Report of Lin Report of Lin Report of Ol Report of Ol Report of Ol Report of De Report of Lin Report of Ol Report of Lin Report of Ol Report of Lin	ogress Cyb McKinsey "I e Business" mited Ager AW® V perational F J DB: Repor mited Ager AW® V mited Ager perational F eployment mited Ager	er Security Data and A Ida HS ⁽¹⁾ V Performan It of DIC (D Ida HS ⁽¹⁾ V Ida Performan HDC Prog	FMV® Vce, Revenue Digital & Inno FMV® V Ce & Revenue	EW V & SI Progravation Cor EW -	HW® √ am Action E nmittee) Ch HW® √	MFR ⁽¹⁾ √ Based YtD J harter MFR ⁽¹⁾ √	BSW ⁽¹⁾ √ uly 2021 (Ou BSW ⁽¹⁾ √	BW ^(z) utlook) BW ^(z)
	August 10, 2021 Attendance List	1. 2. 3. 1. 2. 3. 4.	RA V	Report of Pr 2nd Sharing I Existing Cor Report of Lin DR(1) N/A Report of Ol Report of Lin DR(2) N/A Report of Lin Report of Ol Report of Ol Report of De Report of De Report of Lin Report of De Report of Lin DR(1)	mited Ager AW ⁽¹⁾ y perational F J DB: Repor mited Ager AW ⁽¹⁾ v mited Ager perational F AW ⁽¹⁾ w mited Ager perational F eployment mited Ager AW ⁽¹⁾	er Security Data and A Ida HS ⁽¹⁾ V Performance of of DIC (Data HS ⁽¹⁾ V Ida Performance HDC Prograda HS ⁽¹⁾	FMV ⁽¹⁾ ce, Revenue pigital & Inno FMV ⁽¹⁾ ce & Revenu ress FMV ⁽¹⁾	EW & SI Progravation Cor EW - e of W2 AL	HW® √ am Action E nmittee) CF HW® √ agust 2021	MFR ^(I) √ Based YtD J harter MFR ^(I) √	BSW ⁽¹⁾ √ uly 2021 (Ou BSW ⁽¹⁾ √	BW ⁽²⁾ BW ⁽²⁾
40.	August 10, 2021 Attendance List August 18, 2021 Attendance List	1. 2. 3. 4.	RA V	Report of Pr 2nd Sharing Existing Cor Report of Lin DR(1) N/A Report of Ol Report of Lin DR(2) N/A Report of Lin Report of Ol Report of Ol Report of Ol Report of Ol Report of Lin Report of Lin Report of De Report of Lin N/A	mited Ager AW ⁽¹⁾ V perational F J DB: Repor mited Ager AW ⁽¹⁾ V mited Ager perational F AW ⁽¹⁾ AW ⁽¹⁾ W mited Ager perational F perployment mited Ager AW ⁽¹⁾ V	er Security Data and A Ida HS ⁽¹⁾ V Performance of DIC (Dada HS ⁽¹⁾ V Ida Performance Ida HS ⁽¹⁾ V Ida	FMV ⁽¹⁾ ce & Revenue	EW SI Progravation Cor EW - e of W2 Au	HW® √ am Action E nmittee) Cf HW® √ agust 2021	MFR ^(I) √ Based YtD J harter MFR ^(I) √	BSW ⁽¹⁾ √ uly 2021 (Ou BSW ⁽¹⁾ √	BW ⁽²⁾ BW ⁽²⁾ BW ⁽²⁾
40.	August 10, 2021 Attendance List August 18, 2021 Attendance	1. 2. 3. 1. 2. 3. 4. 1.	RA V	Report of Pr 2nd Sharing Existing Cor Report of Lin DR(1) N/A Report of Operation of Core Report of Lin Report of Lin Report of Lin Report of Operation of Core Report of Lin Report of Do Report of Lin Report of St Report of St Report of ST	mited Ager AW ⁽¹⁾ V perational F J DB: Repormited Ager AW ⁽¹⁾ V mited Ager perational F eployment mited Ager AW ⁽¹⁾ CO Rantepa	er Security Data and A Ida HS ⁽¹⁾ V Performance of DIC (E Ida HS ⁽¹⁾ V Ida Performance HDC Prograda HS ⁽¹⁾ V Ida O Migration	FMV ⁽¹⁾ ce & Revenue	EW SI Progravation Cor EW - e of W2 Au	HW® √ am Action E nmittee) Cf HW® √ agust 2021	MFR ^(I) √ Based YtD J harter MFR ^(I) √	BSW ⁽¹⁾ √ uly 2021 (Ou BSW ⁽¹⁾ √	BW ⁽²⁾ BW ⁽²⁾ BW ⁽²⁾
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4 0.	August 10, 2021 Attendance List August 18, 2021 Attendance List	1. 2. 3. 4. 1. 2. 3.	RA V	Report of Pr 2nd Sharing Existing Cor Report of Lin DR** N/A Report of Operation of Pr Report of Lin Report of Lin Report of Operation of Operation of Operation of Decent of Lin Report of Lin Report of ST Report of Lin	ogress Cyb McKinsey "I e Business" mited Ager AW" V perational F J DB: Repor mited Ager AW" V mited Ager perational F eployment mited Ager AW" V TO Rantepa mited Ager mited Ager mited Ager	er Security Data and A Ida HS ⁽¹⁾ V Performan It of DIC (D Ida HS ⁽¹⁾ V Ida Performan HDC Prograda HS ⁽¹⁾ V o Migration Ida Ida	FMV ⁽¹⁾ ce & Revenue	EW SI Progravation Cor EW - e of W2 Au	HW® √ am Action E nmittee) Cf HW® √ agust 2021	MFR ^(I) √ Based YtD J harter MFR ^(I) √	BSW ⁽¹⁾ √ uly 2021 (Ou BSW ⁽¹⁾ √	BW ⁽²⁾ BW ⁽²⁾ -
339. 440.	August 10, 2021 Attendance List August 18, 2021 Attendance List	1. 2. 3. 4. 2. 3. 4. 4.	RA V	Report of Pr 2nd Sharing Existing Cor Report of Lin DR(1) N/A Report of Cli DR(2) N/A Report of Lin Report of Cli Report of Cli Report of Lin	mited Ager AW ⁽¹⁾ V perational F J DB: Repor mited Ager AW ⁽¹⁾ V mited Ager perational F eployment mited Ager AW ⁽¹⁾ CO Rantepa mited Ager	er Security Data and A Ida HS ⁽¹⁾ V Performance of DIC (Dida HS ⁽¹⁾ V Ida Performance Ida HS ⁽¹⁾ V Ida Of DIC Prograda HS ⁽¹⁾ V Ida Of Migration Ida Ida Ida Ida Ida Ida Ida Ida	FMV ⁽¹⁾ ce, Revenue Digital & Inno FMV ⁽¹⁾ ce & Revenu ress FMV ⁽¹⁾ V	EW SI Progravation Cor EW - e of W2 Au elated to S	HW® √ am Action E nmittee) CF HW® √ agust 2021 HW® √	MFR ^(I) Sassed YtD J harter MFR ^(I) V MFR ^(I) V to Land Clair	BSW [®] √ uly 2021 (Ou BSW [®] √	BW ⁽²⁾ BW ⁽²⁾ BW ⁽²⁾
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No.	Date						Meeting's	Agenda				
42.	August 31, 2021	1.		Report of O	 perational F	erformano	ce & Revenu	e of W4 Au	 Jaust 2021			
		2.		Report of Li					5			
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		√	N/A	√	√		√	√	√	√	
43.	September 1,	1.		Report of O	perational F		ce & Revenu		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		
	2021	2.		Report of Li								
	Attendance	F	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List			N/A	√		√					√
44.	September 7,	1.		Report of O	perational F	erforman	ce, Revenue	& SI Progra	am Action E	Based YtD A	August 2021	(Outloo
	2021	2.		Report of Po	OSKO PON	XX Papua I	Preparation					,
		3.		Report of Li	mited Agen	da						
	Attendance	F	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		√	N/A	√	√		√	√	√	√	√
45.	September 14,	1.		Report of Li	mited Agen	da .						
	2021	2.			_		ce & Revenu	e of W1 Se	ptember 20)21		
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		√	N/A		√		√	√	√	√	
46.	September 21,	1.	*	Report of Li	· · · · · · · · · · · · · · · · · · ·	•		· ·	· · ·	· ·	· ·	
40.												
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40.	2021	2. 3.		Report of O	perational F	erforman	ce & Revenu	e YtD Agu:	stus (Closin	g) and W2 S	September	2021
-+ 0.	2021			Report of O	perational F mited Agen	Performano da	ce & Revenu	e YtD Agu:	stus (Closin	g) and W2 S	September	2021
-+ 0.	2021 Attendance	3. 4.	RA	Report of O	perational F mited Agen	Performano da	ce & Revenu	e YtD Agu:	stus (Closing	g) and W2 S	September BSW ⁽¹⁾	
-+ 0.		3. 4.	RA V	Report of O Report of Li Report of Li	perational F mited Agen mited Agen	erformano da da						BW ⁽²⁾
47.	Attendance	3. 4.		Report of O Report of Li Report of Li DR ⁽¹⁾ N/A	perational F mited Agen mited Agen AW ⁽¹⁾	Performand da da HS⁽¹⁾	FMV ⁽¹⁾	EW √	HW ⁽¹⁾ √	MFR ⁽¹⁾ √	BSW ⁽¹⁾	
	Attendance List	3. 4.		Report of O Report of Li Report of Li DR ⁽¹⁾ N/A	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F	da da HS(1) Verformance	FMV ⁽¹⁾ √	EW √	HW ⁽¹⁾ √	MFR ⁽¹⁾ √	BSW ⁽¹⁾	BW ⁽²⁾
	Attendance List	3. 4. 1. 2.		Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F	da da HS(1) Verformance	FMV ⁽¹⁾ √	EW √	HW ⁽¹⁾ √	MFR ⁽¹⁾ √	BSW ⁽¹⁾	BW ⁽²⁾ √
	Attendance List September 28, 2021	3. 4. 1. 2.	√	Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O Report of Li	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen	Performand da da HS ⁽¹⁾ V Performand da	FMV ⁽¹⁾ √ ce & Revenu	EW √ e of W3 Se	HW ⁽¹⁾ √ ptember 20	MFR ⁽¹⁾ √	BSW ⁽¹⁾ √	BW ⁽²⁾
	Attendance List September 28, 2021 Attendance	3. 4. 1. 2.	√ RA	Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O Report of Li DR ⁽¹⁾ N/A	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V	Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V	FMV ⁽¹⁾ √ ce & Revenu	EW √ e of W3 Se EW √	H₩ [®] √ ptember 20 HW [®]	MFR ⁽¹⁾ √ D21 MFR ⁽¹⁾ √	BSW ⁽¹⁾ √ BSW ⁽¹⁾ √	BW ⁽²⁾ √
47.	Attendance List September 28, 2021 Attendance	3. 4.	√ RA	Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O Report of Li DR ⁽¹⁾ N/A Report of O	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F	Performance da da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Performance	FMV [®] √ ce & Revenu FMV [®] √	EW √ e of W3 Se EW √	H₩ [®] √ ptember 20 HW [®]	MFR ⁽¹⁾ √ D21 MFR ⁽¹⁾ √	BSW ⁽¹⁾ √ BSW ⁽¹⁾ √	BW ⁽²⁾ √
47.	Attendance List September 28, 2021 Attendance	3. 4. 1. 2. 1. 2.	√ RA	Report of O Report of Li Report of Li Report of Li N/A Report of O Report of Li DR'' N/A Report of O (Outlook)	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F	Performance da da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Performance	FMV [®] √ ce & Revenu FMV [®] √	EW √ e of W3 Se EW √	H₩ [®] √ ptember 20 HW [®]	MFR ⁽¹⁾ √ D21 MFR ⁽¹⁾ √	BSW ⁽¹⁾ √ BSW ⁽¹⁾ √	BW ⁽²⁾ √ BW ⁽²⁾ √ 2021
47.	Attendance List September 28, 2021 Attendance List October 5, 2021	3. 4. 1. 2.	RA V	Report of O Report of Li Report of Li PR(1) N/A Report of O Report of Li PR(1) N/A Report of O (Outlook) Report of Li	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F	Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Performance da OPERFORMANCE da da	FMV ⁽¹⁾ √ ce & Revenue FMV ⁽¹⁾ √ ce, Revenue	EW √ e of W3 Se EW √ & SI Progra	HW [®] √ ptember 20 HW [®] √ am Action E	MFR ^(I) √ D21 MFR ^(I) √ Based YtD S	BSW ⁽¹⁾ √ BSW ⁽¹⁾ √ September 2	BW ⁽²⁾ √
47.	Attendance List September 28, 2021 Attendance List October 5, 2021 Attendance	3. 4. 1. 2. 2	RA V	Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O Report of Li DR ⁽¹⁾ N/A Report of O (Outlook) Report of Li DR ⁽¹⁾	perational F mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ Mited Agen AW ⁽¹⁾ V	Performance da HS ⁽¹⁾ V	FMV ⁽¹⁾ √ ce & Revenue FMV ⁽¹⁾ √ ce, Revenue	EW √ e of W3 Se EW √ & SI Progra	HW ⁽¹⁾ ptember 20 HW ⁽¹⁾ value Action E	MFR ^(I) √ D21 MFR ^(I) √ Based YtD S	BSW ⁽¹⁾ BSW ⁽¹⁾	BW ⁽²⁾ ✓ BW ⁽²⁾ ✓ 2021
47.	Attendance List September 28, 2021 Attendance List October 5, 2021 Attendance List	3. 4. 1. 2. 2	RA V	Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O Report of Li DR ⁽¹⁾ N/A Report of O (Outlook) Report of Li DR ⁽¹⁾ N/A Report of Li Report of Li	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V mited Agen AW ⁽¹⁾ V mited Agen	Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V da	FMV ⁽¹⁾ √ ce & Revenue FMV ⁽¹⁾ √ ce, Revenue	EW √ e of W3 Se EW √ & SI Progra	HW® √ ptember 20 HW® √ am Action E	MFR ^(I) √ D21 MFR ^(I) √ Based YtD S	BSW ⁽¹⁾ BSW ⁽¹⁾	BW ⁽² √ BW ⁽²⁾ √ 2021
47. 48.	Attendance List September 28, 2021 Attendance List October 5, 2021 Attendance List October 12, 2021 Attendance	1. 2. 2. 1. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2.	RA V	Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O Report of Li DR ⁽¹⁾ N/A Report of O (Outlook) Report of Li DR ⁽¹⁾ N/A Report of Li Report of Li	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V mited Agen AW ⁽¹⁾ V mited Agen	Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V da	FMV [®] √ ce & Revenu FMV [®] √ ce, Revenue FMV [®] -	EW √ e of W3 Se EW √ & SI Progra	HW® √ ptember 20 HW® √ am Action E	MFR ^(I) √ D21 MFR ^(I) √ Based YtD S	BSW ⁽¹⁾ BSW ⁽¹⁾	BW ⁽² √ BW ⁽²⁾ √ 2021
47. 48.	Attendance List September 28, 2021 Attendance List October 5, 2021 Attendance List October 12, 2021	1. 2. 1. 2. 2. 1.	√ RRA √	Report of O Report of Li Report of Li Report of C N/A Report of O Report of Li DR ⁽¹⁾ N/A Report of O (Outlook) Report of Li DR ⁽¹⁾ N/A Report of Li Report of O	perational F mited Agen mited Agen Awn V perational F mited Agen Awn V perational F mited Agen Awn V mited Agen perational F	Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Performance da Performance da HS ⁽¹⁾ V Performance da Performance da Performance da	FMV ⁽¹⁾ V ce & Revenu FMV ⁽¹⁾ V ce, Revenue FMV ⁽¹⁾ - ce & Revenu	EW ve of W3 Se EW ve SI Progra EW ve of W1 Oct	HW® Verytember 20 HW® Very am Action E HW® Very am Action E	MFR ⁽¹⁾ V D21 MFR ⁽¹⁾ V Based YtD S	BSW ⁽¹⁾ BSW ⁽¹⁾ September 2 BSW ⁽¹⁾ V	BW ⁽² √ BW ⁽²⁾ √ 2021
47. 48.	Attendance List September 28, 2021 Attendance List October 5, 2021 Attendance List October 12, 2021 Attendance	1. 2. 1. 2.	√ V V V	Report of O Report of Li Report of Li Report of Li DR ⁽¹⁾ N/A Report of C Report of Li DR ⁽¹⁾ N/A Report of O (Outlook) Report of Li DR ⁽¹⁾ N/A Report of Li Report of Li Report of C DR ⁽¹⁾	perational F mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V	Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V da Performance HS ⁽¹⁾ V	FMV ⁽¹⁾ √ ce & Revenue FMV ⁽¹⁾ √ ce, Revenue FMV ⁽¹⁾ - ce & Revenu	EW √ e of W3 Se EW √ & SI Progra EW √ EW √ EW √	HW ⁽¹⁾ ptember 20 HW ⁽¹⁾ van Action E HW ⁽¹⁾ tober 2021 HW ⁽¹⁾	MFR ^(I) √ D21 MFR ^(I) √ Based YtD S MFR ^(I) √	BSW ⁽¹⁾ BSW ⁽¹⁾ BSW ⁽¹⁾ BSW ⁽¹⁾	BW ⁽²⁾ BW ⁽²⁾ BW ⁽²⁾ BW ⁽²⁾ BW ⁽²⁾
47. 48.	Attendance List September 28, 2021 Attendance List October 5, 2021 Attendance List October 12, 2021 Attendance List	1. 2. 1. 2.	√ V V V	Report of O Report of Li Report of Li PRO N/A Report of O Report of Li PRO N/A Report of O (Outlook) Report of Li PRO N/A Report of Li Report of Li Report of Li Report of O RO N/A Report of O	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V mited Agen perational F AW ⁽¹⁾ V perational F	Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Performance da HS ⁽¹⁾ V Cerformance da Performance Cerformance Cerfo	FMV ⁽¹⁾ √ ce & Revenue FMV ⁽¹⁾ √ ce, Revenue FMV ⁽¹⁾ - ce & Revenu	EW Ve of W3 Se EW V & SI Progra EW V e of W1 Occ EW V e W2	HW ⁽¹⁾ ptember 20 HW ⁽¹⁾ van Action E HW ⁽¹⁾ tober 2021 HW ⁽¹⁾	MFR ^(I) √ D21 MFR ^(I) √ Based YtD S MFR ^(I) √	BSW ⁽¹⁾ BSW ⁽¹⁾ BSW ⁽¹⁾ BSW ⁽¹⁾	BW ⁽² → BW ⁽² → BW ⁽²⁾ → BW ⁽²⁾
47.	Attendance List September 28, 2021 Attendance List October 5, 2021 Attendance List October 12, 2021 Attendance List	1. 2. 1. 2.	√ V V V	Report of O Report of Li Report of Li PRO N/A Report of O Report of Li PRO N/A Report of O (Outlook) Report of Li PRO N/A Report of Li Report of Li Report of Li Report of O RO N/A Report of O	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V mited Agen perational F AW ⁽¹⁾ V perational F AW ⁽¹⁾ V perational F	Performance da HS(1) V Performance da HS(1) V Performance da HS(1) V da Performance Companies Descriptions	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ Ce, Revenue FMV ⁽¹⁾ - Ce & Revenu FMV ⁽¹⁾ V Ce & Revenue	EW Ve of W3 Se EW V & SI Progra EW V e of W1 Occ EW V e W2	HW ⁽¹⁾ ptember 20 HW ⁽¹⁾ van Action E HW ⁽¹⁾ tober 2021 HW ⁽¹⁾	MFR ^(I) √ D21 MFR ^(I) √ Based YtD S MFR ^(I) √	BSW ⁽¹⁾ BSW ⁽¹⁾ BSW ⁽¹⁾ BSW ⁽¹⁾	BW ⁽²⁾ BW ⁽²⁾ BW ⁽²⁾ BW ⁽²⁾ BW ⁽²⁾
447. 448.	Attendance List September 28, 2021 Attendance List October 5, 2021 Attendance List October 12, 2021 Attendance List	1. 2. 1. 2. 1. 2. 2. 3.	√ V V V	Report of O Report of Li Report of Li PROPORT N/A Report of O Report of Li PROPORT N/A Report of O (Outlook) Report of Li Report of Li Report of O	perational F mited Agen mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V perational F mited Agen AW ⁽¹⁾ V mited Agen perational F AW ⁽¹⁾ V perational F AW ⁽¹⁾ V perational F	Performance da HS(1) V Performance da HS(1) V Performance da HS(1) V da Performance Companies Descriptions	FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ Ce, Revenue FMV ⁽¹⁾ - Ce & Revenu FMV ⁽¹⁾ V Ce & Revenue	EW Ve of W3 Se EW V & SI Progra EW V e of W1 Occ EW V e W2	HW ⁽¹⁾ ptember 20 HW ⁽¹⁾ van Action E HW ⁽¹⁾ tober 2021 HW ⁽¹⁾	MFR ^(I) √ D21 MFR ^(I) √ Based YtD S MFR ^(I) √	BSW ⁽¹⁾ BSW ⁽¹⁾ BSW ⁽¹⁾ BSW ⁽¹⁾	BW ⁽² → BW ⁽² → BW ⁽²⁾ → BW ⁽²⁾



			Во	oard of Dire	ctors' Att	endance a	and Ager	nda at Int	ernal Mee	tings			
No.	Date					Meeting's	s Agenda	a					
51.	October 21, 2021	1.	Report o	f Managemer	nt YtD Sept	ember 2021							
		2.	BOC Cor	ncern which re	eported reg	jularly							
		3.	BOC Cor of Telkon Subsidia	ncern non-rou nGroup as a E ries	itine Octob Digital Telco	er 2021: Corp and Guardi	oorate Com ng Narrativ	nmunicatio ve of Strate	n Strategy ii gic Initiative	n Preparing es in Telkom	Narrative and its		
		4.	RKAP Pro	oposal for 202	22								
		5.	Change (of Proposal fo	r Peraturan	Dana Pensi	iun (PDP) [Dapen Telko	om				
	Attendance	R	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	List		/ N/A	√	√	√	√	√	√	√			
52.	November 1,	1.	Report o	f Operational	Performan	ce & Revenu	ie of W4 Ol	ktober 2021					
	2021	2.	Report o	f Limited Age	nda								
	Attendance	R	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	List		/ N/A	√	√	√	√	√	√	√			
53.	November 9,	1.	Report o	f Limited Age	nda								
	2021	2.	Report o (Outlook	f Operational	Performan	ce, Revenue	& SI Progr	am Action	Based YtD (October 202	.1		
	Attendance	R	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	List	7	/ N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		
54.	November 16,	1.	Report o	f Operational	Performan	ce & Revenu	ie of W2 No	ovember 20	021				
	2021	2.	Report o	f Limited Age	nda								
	Attendance	R	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	List	7	/ N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		
55.	November 23,	1.	Report o	f Operational	Performan	ce & Revenu	ie YtD Okto	ober (Closin	ng) and W3 I	November 2	2021		
	2021	2.	Report o	Report of Operational Performance & Revenue YtD Oktober (Closing) and W3 November 2021 Report of Limited Agenda									
	Attendance	R	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	List	7	/ N/A	√	√		\checkmark	\checkmark	√	√	-		
56.	November 26,	1.	Report o	f Managemer	nt October :	September 2	2021						
	2021	2.	BOC Cor	ncern which re	eported reg	jularly							
		3.		al Concern th tative office a		be reported	l: Update o	n the study	/ regarding	addition of	MDI		
		4.		al discussion: y that will exp						being a Pui	e Digital		
	Attendance List	R	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	LIST	7	/ N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		
57.	November 30,	1.	Report o	f Limited Age	nda								
	2021	2.	Report o	f Operational	Performan	ce & Revenu	ie of W4 No	ovember 20	021				
		3.	Report o	f Limited Age	nda								
	Attendance	R	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	List	-	/ N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		
58.	December 7, 2021	1.	(Outlook	,		ce, Revenue	& SI Progr	am Action	Based YtD N	November 2	.021		
		2.	Report o	f Limited Age	nda								
	Attendance	R	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	List	-	/ N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		
59.	December 14,	1.	Report o	f Limited Age	nda								
	2021	2.	Report o	f Operational	Performan	ce & Revenu	ie of W1 De	ecember 20	21				
		3.	Report o	f New Platforr	m TV/Video	Preparation	Plan						
	Attendance List	_ R	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		



				Boar	d of Direc	tors' Atte	ndance a	and Agend	la at Inte	ernal Mee	tings	
No.	Date							s Agenda				
60.	December 21,	1.		eport of O	perational F	Performance	e & Revenu	ie YtD Nover	mber (Clos	sing) and W	/2 Decembe	er 2021
	2021	2.	F	eport of Li	mited Ager	nda						
		3.	F	eport of Li	mited Ager	nda						
		4.	F	eport of Li	mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
61.	December 30,	٦.		ilobal Expa	nsion Strate	egy Present	ation					
	2021	2.	F	eport of O	perational F	Performance	e & Revenu	ie of W3 Dec	ember 20	21		
		3.	F	eport of P	roduct and	New Produ	ct Perform	ance in 2021				
		4.	F	eport of So	ocialization	of UU Harm	onisasi <i>Pei</i>	raturan Per _l	oajakan (F	HPP)		
		5.	F	eport of Te	elkom Click	2020 Readi	ness					
		6.	F	eport of Li	mited Ager	nda						
		7.	F	eport of Li	mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
Rema	arks:											
RA	Ririek Adrians	yah	EW	Edi Wit	jara	(1)	Since N	/lay 28, 2021				
DR	Dian Rachma	wan	HW	Herlan	Wijanarko	(2)	Up to N	Лау 28, 2021				

MFR Muhamad Fajrin Rasyid

Bogi Witjaksono

Budi Setyawan Wijaya

BSW

BW

	Board of Directors' Attendances at Internal Meeting											
					Percentage of Attendance							
No.	Name	Position	Total Meetings	Total Attendances	%							
1.	Ririek Adriansyah	President Director	61	61	100							
2.	Heri Supriadi	Director of FRM	61	61	100							
3.	FM Venusiana R.	Director of CONS	61	59	96.72							
4.	Herlan Wijanarko	Director of NITS	61	60	98.36							
5.	Muhamad Fajrin Rasyid	Director of DB	61	61	100							
6.	Budi Setyawan Wijaya	Director of SP	61	61	100							
7.	Edi Witjara	Director of EBIS	61	59	96.72							
8.	Afriwandi	Director of HCM	61	60	98.36							
9.	Dian Rachmawan	Director of WINS ⁽¹⁾	28	28	100							
10.	Bogi Witjaksono	Director of WINS ⁽²⁾	33	32	96.97							

Afriwandi

FMV FM Venusiana R.

Heri Supriadi

AW HS

Remarks: (1) Since May 28, 2021 (2) Up to May 28, 2021